



CITY OF SARATOGA SPRINGS  
OFFICE OF COMMISSIONER OF FINANCE

PRELIMINARY FINANCIAL REPORT  
FOR THE FISCAL YEAR ENDED  
DECEMBER 31, 2008

Dated: May 5, 2009

**CITY OF SARATOGA SPRINGS  
OFFICE OF THE COMMISSIONER OF FINANCE  
DECEMBER 31, 2008 PRELIMINARY FINANCIAL REPORT  
BASED ON THE ANNUAL UPDATE DOCUMENT AND THE  
MODIFIED ACCRUAL BASIS OF ACCOUNTING**

DATED: May 5, 2009

**2008 Annual Update Document and 2008 Audited Financial Statements**

The Annual Update Document (AUD) for the City of Saratoga Springs for fiscal year ended December 31, 2008 was completed on April 10, 2009 and filed with the State Comptroller's Office on April 23, 2009. It is important to note the AUD is prepared using fund accounting and the modified accrual basis of accounting. The Financial Statements will be prepared using full accrual and government-wide financial statements but will also include the fund statements as a matter of fiscal accountability.

The Finance office is preparing the 2008 Financial Statements for an audit to commence May 26, 2009. Upon completion of the audit, the Commissioner of Finance will release the audited figures, which will meet generally accepted accounting principles.

*Please note that all numbers in the written report are rounded to the nearest thousand, unless otherwise stated.*

**General Fund 2008**

The AUD indicates a **\$7,719,630** General Fund fund balance as of 12/31/08, of which **\$3,836,774** is unreserved and unappropriated. The General Fund had an operating **surplus** of **\$832,504**. This is the second operating surplus the General Fund has reported since 2001. In addition, this is the second time the City had an adequate unreserved unappropriated fund balance since 2002, or 10% of the budget.

The **reserved/appropriated fund balance** is comprised of the following items:

1. \$1,545,000 is reserved for encumbrances. Encumbrances are expenditures committed to on or before 12/31/08 but paid after 12/31/08.
2. \$1,331,000 is held in capital reserves for the purposes of acquiring real property, improving existing municipal facilities, and constructing new facilities.
3. \$78,000 is reserved for miscellaneous improvements.
4. \$929,000 of the fund balance is appropriated to balance the 2009 adopted budget.

The following is a **roll forward of the AUD appropriated and unappropriated fund balance** for 2008 (numbers are rounded to nearest dollar):

	BEGINNING	SURPLUS	ENDING	BEGINNING	SURPLUS	ENDING	SURPLUS
YEAR	APPROP.	APPROP.	APPROP.	UNAPPROP.	UNAPPROP.	UNAPPROP.	APPROP. AND UNAPPROP.
2008	2,927,144	955,712	3,882,856	3,959,982	(123,208)	3,836,774	832,504

(Refer to the General Fund fund balance roll forward for 2002-2008 at Attachment B.)

For further explanation of fund balance and surplus, please refer to Attachment C.

Below is a list of **items, which contributed to the AUD General Fund financial position for the fiscal year** ended December 31, 2008:

***GENERAL FUND REVENUES – Please refer to attachment G for additional information***

1. Property Taxes increased by 10% from 2007 as a result of an increase in the tax rates. The 2008 adopted budget called for \$14,808,000 to be collected in property taxes. \$466,000 was deferred to future years since it was not collected as of December 31. This is mainly due to the lack of payment on the NYRA property for City, County and School taxes. Despite the large deferral, the City continues to have a strong collection rate on all taxes of 91.6%.
2. Other State Aid was strong in 2008 because the City received \$474,000 as a reimbursement for the Energy to Ice project completed by the City many years ago.
3. CHIPS funding was \$175,000 more than in 2007 and \$39,000 greater than budgeted. The City received \$361,000 in 2007 but was unable to expend it all. NYSDOT permitted the City to use the remaining funds in 2008. Actual 2008 revenue was \$536,000.
4. Sales tax increased from 2007 by 1.5% but failed to meet the budget. 2008 sales tax collections were \$8,757,000, a \$128,000 increase from 2007 actual collections, but \$610,000 less than 2008 adopted budget.
5. Payments in Lieu of Taxes (PILOT) were \$186,000 greater than budgeted. During 2008 the City Received \$282,000.
6. DPS worker’s compensation reimbursement was \$167,000, or \$67,000 more than budgeted.
7. State aid revenue sharing reached an all time high of \$1,792,000, up from \$1,739,000 in 2007. This \$52,000 increase was the result of an increase in the distribution method used by the State. This was the fourth increase in State Aid for the City since 2000.
8. Rental of City facilities was \$337,000, \$77,000 more than budgeted and \$50,000 more than in 2007.
9. Restitution charges were \$45,000. This was not budgeted and was not received in previous years.
10. Exempt to Non Exempt revenue increased \$41,000 from 2007 and was \$68,000 greater than budgeted. Total revenue collected was \$88,000.
11. Transfer station bag sales increased \$19,000 from 2007 and were \$32,000 greater than budgeted. The actual revenue was \$182,000.

12. Weibel ice rink rental revenue was \$331,000 in 2008, which exceeded the budget by \$31,000 and 2007 actual receipts by \$17,000.
13. Building permits were \$207,000, an increase of \$11,000 from 2007 but \$33,000 less than budgeted.
14. The County distributed \$783,000 to the City in 2007, which was not budgeted for and had not occurred since 2005. This did not occur again in 2008.
15. For the second year the City received VLT Aid from the State. The 2008 revenue of \$3,322,000 was \$509,000 less than 2007, which was \$3,831,000. The City's adopted budget in the General Fund was \$3,280,000. However, the debt service fund budget was adopted with \$500,000 from VLT. The debt service budget was later revised to delete the revenue source.
16. Mortgage Tax receipts decreased from 2007 and did not meet the adopted budget. Receipts were \$1,270,000 in 2008 and \$1,736,000 in 2007, \$466,000 less than 2007 actual and \$230,000 less than the 2008 adopted budget. Mortgage tax receipts decreased due to a declining housing market and fewer refinancings. Receipts also fell in 2006 and 2007.
17. Franchise Tax was less in 2007 due to the timing of when the payment was received. To be applied to 2008, the City needed to receive the payment from Time Warner by 02/28/09. The City budgeted \$370,000.
18. Parking ticket revenue decreased from 2007 by \$109,000 and did not meet the \$500,000 budget. Actual revenues were \$419,000. In 2007 the City changed the method of accounting for late fees for parking tickets. In the past late fees were not recognized as revenue until paid. With the change, late fees are recognized at the time they are assessed, 10 days after date of ticket issuance.
19. Planning Board fees were \$79,000 in 2008. This was a \$70,000 decrease from 2007 and \$91,000 less than budgeted.
20. OTB Surcharge was budgeted for \$60,000 in 2008 and the City received nothing. In 2007 the City received about \$99,000.
21. Gross receipts utility tax was \$63,000 less than budgeted and \$40,000 less than in 2007.
22. Sale of real property was budgeted for \$35,000 but no sales occurred in 2008. In 2007 there were sales of \$700.
23. NYRA admissions tax decreased \$23,000 from last year and was \$36,000 less than budgeted. The \$386,000 received by City was less than in previous years due to lower attendance at the track.
24. Interest and penalties on property taxes were \$203,000. This is \$68,000 higher than budgeted but \$17,000 less than in 2007.
25. Recreational fees received were \$38,000 less than budgeted and \$12,000 less than in 2007. The budget variance is the result of a drop in enrollment in many of the programs after the fees were increased. The 2008 budget was \$120,000 and actual receipts were \$82,000.

***GENERAL FUND EXPENSES – Please refer to attachment H for additional information***

1. Health insurance (hospitalization) costs increased \$546,000 in 2008 for all departments, as a result of increased rates. Actual amounts were \$289,000 less than the revised budget.
2. Payments to the Police and Fire Retirement System increased \$164,000 as a result of an increase in rates.
3. Utility costs increased \$136,000 in 2008.

4. Gas and Oil expenditures increased \$114,000 in 2008.
5. Firefighter salaries increased \$100,000 from 2007 but were \$40,000 less than the revised budget. Salaries were increased 3.5% in 2008 per the union contract.
6. The City incurred an \$85,000 settlement fine to DEC in 2008.
7. The City made the first payments on the lease purchase, which finance the energy performance contract. Interest expense was \$51,000 and principal was \$18,000.
8. Police Department compensatory time increased \$50,000 in 2008. Actual expense was \$591,000, \$34,000 less than budgeted.
9. Contingency was originally budgeted at \$430,000 in 2008. 69,000 was used for various needs and \$361,000 of the amount budgeted was never used.
10. The City transferred \$647,000 from reserves and appropriations held in the general fund to other funds for capital projects, City Center subsidy and debt service payments.
11. Payments to the New York State Retirement for employees other than Police and Fire decreased \$79,000 as a result of a reduction in the rates. The \$884,000 expense was \$16,000 less than budgeted.
12. Overtime in the Fire Department decreased \$14,000. The budget was \$163,000 and the actual expense was \$129,000. Fire Department compensatory time decreased \$13,000 in 2008. The actual expense of \$239,000 was \$71,000 less than budgeted/
13. Professional service fees for legal representation were \$11,000 less than in 2007. The budget was \$260,000 and \$82,000 was expended.
14. Actual 2008 expenses increased 8% from 2007.

### **Other Funds 2008:**

1. The Water Fund ended 2008 with a fund balance of \$342,000. \$489,000 is reserved for water line extension projects; \$23,000 is reserved for encumbrances, \$28,000 for inventory, resulting in a **\$198,000 negative** unreserved unappropriated fund balance. The negative unreserved unappropriated fund balance increased \$22,000. The Water fund experienced an **operating deficiency of \$121,000**. Total revenues in the water fund decreased by \$13,000, as did expenditures by \$168,000.
2. The Sewer Fund's fund balance for 2008 was \$157,000. \$15,000 is reserved for inventory, \$2,000 for encumbrances and \$140,000 represents the unreserved and unappropriated fund balance. The unreserved unappropriated fund balance decreased \$124,000 and the sewer fund had an **operating deficit of \$124,000**. Total revenues decreased by \$118,000 and expenditures decreased by \$15,000.
3. The City Center's fund balance as of December 31, 2008 was \$7,292,000. \$6,893,000 is reserved for capital improvements and \$399,000 is restricted for City Center operations. The City Center had an operating surplus in 2008 of \$932,000. Increases in revenues and expenditures were a direct result of the expansion capital project, which the State Dormitory Authority is reimbursing the City Center for most expenses related to the project.

### **Other Items**

#### *Debt Limit*

The City's self-imposed debt limit was \$57,380,000 as of 12/31/08. There were outstanding bonds of \$35,942,000; of which \$10,149,000 represents projects whose debt was excluded from the calculation, leaving \$31,587,000 available for future bonding.

### *Long-term Liabilities*

The value of accumulated sick and compensatory time on December 31, 2008 for all City employees was \$3,558,000, an increase of \$101,000 from 2007. The City is obligated to the New York State Retirement System \$3,953,000 for past service costs for 384e for firefighters, 384e and 384eb for police officers and for a portion of the 2004 retirement bills, all of which were amortized over a ten year period. The City also owes \$1,556,000 in future lease payments on various equipment and vehicles. These obligations added to the outstanding bonded debt noted above, amounts to \$45,009,000 in long term liabilities.

### *Cash balances*

On December 31, 2008, cash balances in the general fund were \$5,523,000, an increase of \$1,872,000 from 2007. Reserved cash balances in the general fund decreased \$361,000.

### **Comments for Future Years**

The City needs to continue to be conservative when budgeting fund balances for the general, water and sewer funds, focus on spending reserves when appropriate and build unreserved unappropriated fund balances. The City needs to analyze one time revenues when they occur to determine how and when they should be used. In addition the City needs to be conservative in its budgeting practices for all revenues and expenditures. Over estimation of revenues and under estimation of expenditures can have a detrimental impact on the overall position of the City in the short and long-term. The City needs to reduce it's reliance on sales and mortgage taxes, which are volatile, and find other ways to maintain fund balance stability.

The unreserved unappropriated fund balances should be rebuilt to a positive balance of 5% to 10% of their respective budgets. The General and Sewer Funds achieved this goal in 2007. However the Sewer fund did not maintain it in 2008 and the General Fund slightly decreased. This change in the General Fund, although slight, can still impact the City's bond rating. It may take a few years to accomplish an adequate balance for the water fund while attempting to keep rate increases at a minimum. Adequate fund balances will help to maintain the bond rating and hopefully avoid the need for short-term cash flow borrowings.

Dated: May 5, 2009

**CITY OF SARATOGA SPRINGS  
SIGNIFICANT REVENUE VARIANCES FROM 2008 REVISED BUDGET  
AS OF DECEMBER 31  
ATTACHMENT G**

<b>ORG</b>	<b>OBJ</b>	<b>DESCRIPTION</b>	<b>2008 REVISED BUDGET</b>	<b>2008 ACTUAL</b>	<b>POSITIVE (NEGATIVE) VARIANCE</b>
A113	43089	OTHER STATE AID	(45,000.00)	(504,146.64)	459,146.64
A022	41080	PAYMENT IN LIEU OF TAXES	(96,200.00)	(282,432.56)	186,232.56
A063	42411	RENTAL CASINO, CITY HALL, DRINK	(260,000.00)	(336,591.09)	76,591.09
A022	41081	EXEMPT TO NON EXEMPT	(20,000.00)	(87,648.16)	67,648.16
A022	41090	INT AND PENALTIES ON PROP TAX	(135,000.00)	(202,550.97)	67,550.97
A094	42690	WORKMAN'S COMPENSATION REIMBUR	(100,000.00)	(166,735.42)	66,735.42
A112	43001	STATE AID REVENUE SHARING	(1,739,491.00)	(1,791,676.00)	52,185.00
A043	41580	RESTITUTION CHARGES	-	(44,867.75)	44,867.75
A102	42725	VLT AID	(3,280,000.00)	(3,322,274.00)	42,274.00
A113	43501	STATE AID CHIPS PROGRAM	(496,828.00)	(535,747.42)	38,919.55
A043	42130	TRANSFER STATION BAGS	(150,000.00)	(182,428.72)	32,428.72
A046	42025	RENTAL ICE RINK WEIBEL	(300,000.00)	(330,844.75)	30,844.75
A071	42555	BUILDING PERMITS	(240,000.00)	(207,331.83)	(32,668.17)
A092	42661	SALE OF REAL PROPERTY	(35,000.00)	-	(35,000.00)
A032	41135	NYRA ADMISSIONS TAX	(422,000.00)	(386,147.32)	(35,852.68)
A046	42001	RECREATIONAL FEES	(120,000.00)	(82,377.50)	(37,622.50)
A032	41150	OTB SURCHARGE	(60,000.00)	-	(60,000.00)
A032	41111	UTILITIES TAX	(639,000.00)	(576,281.66)	(62,718.34)
A084	42613	PARKING TICKET REVENUE	(500,000.00)	(419,332.00)	(80,668.00)
A041	42115	PLANNING BOARD FEES	(170,000.00)	(79,241.67)	(90,758.33)
A112	43005	MORTGAGE TAX	(1,500,000.00)	(1,269,506.71)	(230,493.29)
A032	41170	FRANCHISE TAX	(370,000.00)	3,197.00	(373,197.00)
A012	41001	REAL PROPERTY TAXES	(14,807,687.00)	(14,341,827.88)	(465,858.99)
A032	41110	SALES TAX	(9,366,638.00)	(8,757,117.45)	(609,520.55)

**CITY OF SARATOGA SPRINGS  
SIGNIFICANT EXPENSE VARIANCES FROM 2008 REVISED BUDGET  
AS OF DECEMBER 31  
ATTACHMENT H**

<b>ORG</b>	<b>OBJ</b>	<b>DESCRIPTION</b>	<b>2008 REVISED BUDGET</b>	<b>2008 ACTUAL</b>	<b>2008 ENCUMBRANCES</b>	<b>2008 REMAINING</b>
A3729999	59010	CONTINGENCY	361,365.00	-	-	361,365.05
A3143411	51950	FIRE COMP TIME	310,430.00	239,499.29	-	70,931.20
A3719068	58010	HOSPITALIZATION - MAYOR	297,046.00	242,441.28	-	54,604.68
A3739068	58010	HOSPITALIZATION - DPW	1,524,960.00	1,477,898.83	-	47,060.95
A3011424	54720	CITY ATTORNEY SERVICE CONTRACTS - PROF SERV	259,582.00	82,365.79	130,503.55	46,712.87
A3143411	51730	FIREFIGHTERS	2,273,311.00	2,234,199.94	-	39,111.06
A3143121	51950	POLICE COMP TIME	625,846.00	591,392.23	-	34,453.73
A3143411	51960	FIRE OVERTIME	162,883.00	128,930.24	-	33,952.34

**ATTACHMENT C**  
**City of Saratoga Springs**  
**Surplus and Fund Balance as of December 31**

**What is surplus?**

Surplus is the excess of revenues over expenses, calculated for the current period.  
 However, if expenses are greater than revenues, it is called a deficiency.

<u>General Fund</u>	<b>2008</b>	<b>2007</b>	<b>2006</b>
	<b>Amounts</b>	<b>Amounts</b>	<b>Amounts</b>
12/31 Revenues	37,501,560	38,048,081	31,222,069
Less: 12/31 Expenditures	36,669,056	33,953,332	32,386,789
<b>Operating Surplus/(Deficiency)</b>	<b>832,504</b>	<b>4,094,749</b>	<b>(1,164,720)</b>
Beginning Fund Balance	6,887,126	2,792,377	\$ 4,528,635
Prior Period Adjustment - Increase Fund Balance	-	-	\$ (571,538)
<b>12/31 Fund Balance</b>	<b>7,719,630</b>	<b>6,887,126</b>	<b>\$ 2,792,377</b>

Increase (Decrease) in Fund Balance from previous year \$ 832,504 \$ 4,094,749 \$ (1,736,258)

**What is Fund Balance and how is it broken down?**

Fund balance is the amount available for future spending, adjusted for either the surplus or deficiency, and it can be either reserved or unreserved. It is a cumulative figure from period to period. It is calculated by first allocating the reserves/appropriations. Secondly, what ever is remaining is the unreserved/unappropriated fund balance. Unlike reserves, the City Council can use a positive unreserved/unappropriated fund balance at it's own discretion. A negative unreserved/unappropriated fund balance indicates a need for a plan to build a positive unreserved/unappropriated fund balance.

	<b>2008</b>	<b>2007</b>	<b>2006</b>
<b>Reserves</b> (Rounded to nearest Thousand)	<b>Amounts</b>	<b>Amounts</b>	<b>Amounts</b>
Encumbrances	1,545,325	1,082,506	\$ 884,968
Capital Reserves	1,331,083	1,692,050	1,178,355
Council Designated/Miscellaneous Reserves	77,913	77,544	488,287
Appropriated to Next Years Budget	928,535	75,044	75,044
<b>Total Reserves</b>	<b>3,882,856</b>	<b>2,927,144</b>	<b>\$ 2,626,654</b>
<b>Unreserved/Unappropriated Fund Balance</b>	<b>3,836,774</b>	<b>3,959,982</b>	<b>\$ 165,723</b>
<b>12/31 Fund Balance</b>	<b>7,719,630</b>	<b>6,887,126</b>	<b>\$ 2,792,377</b>
<i>(Reserves plus Unreserved/Unappropriated Fund Balance)</i>			

ATTACHMENT A - PAGE 1 of 2

<i>General Fund</i>	2008 Actual	2008 Revised Budget	2007 Actual
Beginning Fund Balance	\$ 6,887,126		
Revenues	37,501,560	\$ 38,808,524	\$ 38,048,081
Expenditures	36,669,056	\$ 39,891,030	\$ 33,953,332
Ending Fund Balance	<u>\$ 7,719,630</u>		

<i>Capital Fund</i>	2008 Actual	2008 Revised Budget	2007 Actual
Beginning Fund Balance	\$ 11,708,202		
Revenues	7,904,166	\$ 6,266,090	\$ 9,598,007
Expenditures	5,854,159	\$ 21,013,794	\$ 3,195,574
Ending Fund Balance	<u>\$ 13,758,209</u>		

<i>Water Fund</i>	2008 Actual	2008 Revised Budget	2007 Actual
Beginning Fund Balance	\$ 463,029		
Revenues	2,458,658	\$ 3,188,732	\$ 2,472,111
Expenditures	2,579,292	\$ 3,246,322	\$ 2,747,011
Ending Fund Balance	<u>\$ 342,395</u>		

<i>City Center Authority</i>	2008 Actual	2008 Revised Budget	2007 Actual
Beginning Fund Balance	\$ 6,360,275		
Revenues	2,734,037	\$ 1,755,471	1,887,446
Expenditures	1,801,986	\$ 3,046,041	1,232,166
Ending Fund Balance	<u>\$ 7,292,326</u>		

ATTACHMENT A - PAGE 2 of 2

<i>Sewer Fund</i>	2008 Actual	2008 Revised Budget	2007 Actual
Beginning Fund Balance	\$ 281,206		
Revenues	3,196,743	\$ 3,535,944	\$ 3,314,614
Expenditures	<u>3,320,677</u>	\$ 3,535,944	\$ 3,336,214
Ending Fund Balance	<u>\$ 157,272</u>		

<i>Debt Service Fund</i>	2008 Actual	2008 Revised Budget	2007 Actual
Beginning Fund Balance	\$ 1,283,578		
Revenues	2,292,067	\$ 2,846,452	2,145,244
Expenditures	<u>2,673,342</u>	\$ 3,334,934	<u>2,072,161</u>
Ending Fund Balance	<u>\$ 902,303</u>		

**City of Saratoga Springs  
Fund Balances  
December 31, 2008**

**ATTACHMENT A - PAGE 1 of 2**

<b>General Fund</b>	<b>Amounts</b>
Beginning Fund Balance	\$ 6,887,126
Prior Period Adj - Inc Fund Balance	-
Adj Beginning Fund Balance	6,887,126
2008 Revenues	37,501,560
2008 Expenditures	36,669,056
Ending Fund Balance	<u>\$ 7,719,630</u>

<b>Capital Fund</b>	<b>Amounts</b>
Beginning Fund Balance	\$ 11,708,202
Prior Period Adj - Inc Fund Balance	-
Beginning Fund Balance	11,708,202
2008 Revenues	7,904,166
2008 Expenditures	5,854,159
Ending Fund Balance	<u>\$ 13,758,209</u>

<b>Water Fund</b>	<b>Amounts</b>
Beginning Fund Balance	\$ 463,029
2008 Revenues	2,458,658
2008 Expenditures	2,579,292
Ending Fund Balance	<u>\$ 342,395</u>

<b>City Center Authority</b>	<b>Amounts</b>
Beginning Fund Balance	\$ 6,360,275
2008 Revenues	2,734,037
2008 Expenditures	1,801,986
Ending Fund Balance	<u>\$ 7,292,326</u>

**City of Saratoga Springs  
Fund Balances  
December 31, 2008**

**ATTACHMENT A - PAGE 2 of 2**

<i><b>Sewer Fund</b></i>	<u><b>Amounts</b></u>
Beginning Fund Balance	\$ 281,206
2008 Revenues	3,196,743
2008 Expenditures	3,320,677
Ending Fund Balance	<u>\$ 157,272</u>

<i><b>Debt Service Fund</b></i>	<u><b>Amounts</b></u>
Beginning Fund Balance	\$ 1,283,578
2008 Revenues	2,292,067
2008 Expenditures	2,673,342
Ending Fund Balance	<u>\$ 902,303</u>

**City of Saratoga Springs  
Fund Balances  
December 31, 2008**

**ATTACHMENT B - PAGE 1 of 2  
GENERAL FUND FUND BALANCE ROLL FORWARD  
DECEMBER 31, 2002 - 2008**

YEAR	BEGINNING APPROPRIATED	BEGINNING UNAPPROPRIATED	PRIOR PERIOD ADJUSTMENT	ADJUSTED BEGINNING UNAPPROPRIATED	SURPLUS (DEFICIENCY)	ENDING APPROPRIATED	ENDING UNAPPROPRIATED
2002	3,970,247	3,057,045			(132,913)	4,004,519	2,889,860
2003	4,004,519	2,889,860			(1,454,697)	5,053,151	386,531
2004	5,053,151	386,531			(537,308)	2,904,356	1,998,018
2005	2,904,356	1,998,018			(373,739)	5,119,978	(591,343)
2006	5,119,978	(591,343)	(571,538)	(1,162,881)	(1,164,720)	2,626,654	165,723
2007	2,626,654	165,723	-	165,723	4,094,749	2,927,144	3,959,982
<b>2008</b>	<b>2,927,144</b>	<b>3,959,982</b>	<b>-</b>	<b>3,959,982</b>	<b>832,504</b>	<b>3,882,856</b>	<b>3,836,774</b>

*2006 PRIOR PERIOD ADJUSTMENT REPRESENTS VALUE OF PAST SERVICE CREDIT COST TO PROVIDE RETIREMENT BENEFIT  
384E AND 384EB TO POLICE OFFICERS AS PROVIDED FOR IN THE UNION AGREEMENT.*

**WATER FUND FUND BALANCE ROLL FORWARD  
DECEMBER 31, 2002 - 2008**

YEAR	BEGINNING APPROPRIATED	BEGINNING UNAPPROPRIATED	PRIOR PERIOD ADJUSTMENT	ADJUSTED BEGINNING UNAPPROPRIATED	SURPLUS (DEFICIENCY)	ENDING APPROPRIATED	ENDING UNAPPROPRIATED
2002	11,088	1,268,344			501,085	1,929,874	(149,357)
2003	1,929,874	(149,357)			154,008	2,703,429	(768,904)
2004	2,703,429	(768,904)			(330,956)	2,377,637	(774,068)
2005	2,377,637	(774,068)			(195,293)	2,717,838	(1,309,562)
2006	2,717,838	(1,309,562)			(670,347)	777,824	(39,895)
2007	777,824	(39,895)			(274,900)	638,729	(175,700)
<b>2008</b>	<b>638,729</b>	<b>(175,700)</b>			<b>(120,634)</b>	<b>539,820</b>	<b>(197,425)</b>

**City of Saratoga Springs  
Fund Balances  
December 31, 2008**

**ATTACHMENT B - PAGE 2 of 2  
SEWER FUND FUND BALANCE ROLL FORWARD  
DECEMBER 31, 2002 - 2008**

YEAR	BEGINNING APPROPRIATED	BEGINNING UNAPPROPRIATED	PRIOR PERIOD ADJUSTMENT	ADJUSTED BEGINNING UNAPPROPRIATED	SURPLUS (DEFICIENCY)	ENDING APPROPRIATED	ENDING UNAPPROPRIATED
2002	-	859,962			164,792	729,502	295,252
2003	729,502	295,252			33,395	857,870	200,279
2004	857,870	200,279			(266,966)	817,220	(26,037)
2005	817,220	(26,037)			(156,202)	805,805	(170,824)
2006	805,805	(170,824)			(332,175)	75,784	227,022
2007	75,784	227,022			(21,600)	15,252	265,954
<b>2008</b>	<b>15,252</b>	<b>265,954</b>			<b>(123,934)</b>	<b>17,109</b>	<b>140,163</b>

**City of Saratoga Springs  
Departmental Expense Report  
December 31, 2008  
COMPARED TO PREVIOUS YEARS**

**ATTACHMENT E**

<b>Department</b>	<b>2008 Revised Budget</b>	<b>2008 Actual</b>	<b>2007 Revised Budget</b>	<b>2007 Actual</b>	<b>2006 Revised Budget</b>	<b>2006 Actual</b>	<b>2005 Revised Budget</b>	<b>2005 Actual</b>	<b>2004 Revised Budget</b>	<b>2004 Actual</b>
<b>Mayor</b>	<b>2,778,881</b>	<b>2,290,444</b>	2,451,287	2,163,445	\$ 2,265,959	\$ 2,143,332	\$ 2,182,207	\$ 1,975,150	\$ 1,506,933	\$ 1,296,735
<b>Finance</b>	<b>2,934,349</b>	<b>2,409,672</b>	2,251,938	1,554,598	1,656,930	1,569,611	1,896,330	2,151,042	8,318,941	7,822,591
<b>DPW</b>	<b>10,270,671</b>	<b>9,785,206</b>	9,447,831	8,980,776	9,272,187	8,580,088	8,141,486	8,113,070	5,994,522	5,731,178
<b>DPS</b>	<b>20,054,490</b>	<b>19,111,892</b>	19,353,976	18,322,910	17,703,383	17,091,532	15,698,853	16,026,603	10,843,882	10,303,878
<b>Accounts</b>	<b>1,721,708</b>	<b>1,097,548</b>	1,513,981	1,050,599	1,530,802	1,189,933	1,761,795	1,391,600	2,221,850	1,602,932
<b>Recreation</b>	<b>2,130,931</b>	<b>1,974,293</b>	2,007,991	1,881,005	1,945,165	1,812,293	1,728,437	1,778,022	1,532,070	1,483,977
<b>Totals</b>	<b>\$ 39,891,030</b>	<b>\$ 36,669,056</b>	\$ 37,027,004	\$ 33,953,333	\$ 34,374,426	\$ 32,386,790	\$ 31,409,109	\$ 31,435,487	\$ 30,418,198	\$ 28,241,291

*Please note 2005 actual expenses exceeded 2005 amended budget due the retirement system liability adjustment for 2005 employee service.*

**CITY OF SARATOGA SPRINGS  
BUDGET EXPENSE COMPARISON  
DECEMBER 31, 2008**

**ATTACHMENT D**

Department	2008 Adopted Budget	2008 Revised Budget	2008 Actual	2007 Adopted Budget	2007 Revised Budget	2007 Actual	2006 Adopted Budget	2006 Revised Budget	2006 Actual	2005 Adopted Budget	2005 Revised Budget	2005 Actual	2004 Adopted Budget	2004 Revised Budget	2004 Actual
Mayor	2,637,180	2,778,881	2,290,444	2,369,875	2,451,287	2,163,445	\$ 1,968,384	\$ 2,265,959	\$ 2,143,332	\$ 1,984,779	\$ 2,182,207	\$ 1,975,150	\$ 1,282,737	\$ 1,506,933	\$ 1,296,735
Finance	2,310,470	2,934,349	2,409,672	2,207,049	2,251,938	1,554,598	2,051,072	1,656,930	1,569,611	1,797,275	1,896,330	2,151,042	8,775,332	8,318,941	7,822,591
DPW	9,871,064	10,270,671	9,785,206	8,965,559	9,447,831	8,980,776	8,529,375	9,272,187	8,580,088	7,483,398	8,141,486	8,113,070	5,561,839	5,994,522	5,731,178
DPS	19,663,125	20,054,490	19,111,892	18,786,198	19,353,976	18,322,910	16,887,095	17,703,383	17,091,532	14,840,181	15,698,853	16,026,603	10,383,248	10,843,882	10,303,878
Accounts	1,249,608	1,721,708	1,097,548	1,177,462	1,513,981	1,050,599	1,056,448	1,530,802	1,189,933	1,196,364	1,761,795	1,391,600	1,616,882	2,221,850	1,602,932
Recreation	2,128,997	2,130,931	1,974,293	2,011,295	2,007,991	1,881,005	1,790,191	1,945,165	1,812,293	1,678,809	1,728,437	1,778,022	1,475,175	1,532,070	1,483,977
<b>Total</b>	<b>\$ 37,860,444</b>	<b>\$ 39,891,030</b>	<b>\$ 36,669,056</b>	<b>\$ 35,517,438</b>	<b>\$ 37,027,004</b>	<b>\$ 33,953,333</b>	<b>\$ 32,282,565</b>	<b>\$ 34,374,426</b>	<b>\$ 32,386,790</b>	<b>\$ 28,980,806</b>	<b>\$ 31,409,109</b>	<b>\$ 31,435,487</b>	<b>\$ 29,095,213</b>	<b>\$ 30,418,198</b>	<b>\$ 28,241,291</b>
<i>Increase in Budget due to Amendments</i>		<u>5.36%</u>			<u>4.25%</u>			<u>6.48%</u>			<u>8.38%</u>			<u>4.55%</u>	

**CITY OF SARATOGA SPRINGS  
2008, 2007, 2006, 2005, 2004, 2003, AND 2002  
ACTUAL DEPARTMENTAL EXPENDITURES  
AS OF DECEMBER 31**

**ATTACHMENT F**

Department	2008 Actual	2007 Actual	2006 Actual	2005 Actual	2004 Actual	2003 Actual
Mayor	2,290,444	\$ 2,163,445	\$ 2,143,332	\$ 1,975,150	\$ 1,296,735	\$ 1,625,911
Finance	2,409,672	1,554,598	1,569,611	2,151,042	7,822,591	7,279,850
DPW	9,785,206	8,980,776	8,580,088	8,113,070	5,731,178	5,424,195
DPS	19,111,892	18,322,910	17,091,532	16,026,603	10,303,878	10,157,133
Accounts	1,097,548	1,050,599	1,189,933	1,391,600	1,602,932	1,396,493
Recreation	<u>1,974,293</u>	<u>1,881,005</u>	<u>1,812,293</u>	<u>1,778,022</u>	<u>1,483,977</u>	<u>1,413,854</u>
<b>TOTALS</b>	<b><u>\$ 36,669,056</u></b>	<b><u>\$ 33,953,333</u></b>	<b><u>\$ 32,386,790</u></b>	<b><u>\$ 31,435,487</u></b>	<b><u>\$ 28,241,291</u></b>	<b><u>\$ 27,297,436</u></b>
<b><i>% Change From Prior Year</i></b>	<b><i>8.00%</i></b>	<b><i>4.84%</i></b>	<b><i>3.03%</i></b>	<b><i>11.31%</i></b>	<b><i>3.46%</i></b>	<b><i>13.67%</i></b>

**CITY OF SARATOGA SPRINGS**  
**2008, 2007, 2006, 2005, 2004, 2003, AND 2002**  
**ACTUAL DEPARTMENTAL EXPENDITURES**  
**AS OF DECEMBER 31**

2002 Actual
\$ 1,443,315
5,580,835
5,083,648
9,391,900
1,154,683
<u>1,359,329</u>
<u><u>\$ 24,013,710</u></u>
3.44%